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The Director of Central Intelligence

Washington, D.C. 20505

**FILE COPY**

National Intelligence Council

SP - 119/84

25 May 1984

MEMORANDUM FOR: Office of Soviet Analysis Analysts  
Office of Scientific and Weapons Research Analysts  
Office of Imagery Analysis Analysts

FROM: Lawrence K. Gershwin  
National Intelligence Officer for Strategic Programs

SUBJECT: Review of NIE 11-3/8-83

1. In the past two years, as I have met with branches in SOVA, OSWR, and OIA, I have been impressed with the number of fresh and innovative ideas presented by analysts at these sessions. Also, I find many interesting and useful thoughts and analyses in your papers, and regularly insert these into NIE 11-3/8. Based on this experience, I am asking the analysts of these offices to critique the published version of Volume II of NIE 11-3/8-83, just distributed, and provide comments directly to the Management Team for this year's Estimate.

2. I am sensitive to your busy schedules and am not asking that you critique Volume II from cover to cover, although you are welcome to do so. In fact, your response to this is purely voluntary and informal. I am seriously interested in what you think about those sections that touch on your areas of expertise (this year's Estimate has an index that should make such a critique easier). You are the experts, please tell us where and how you think we can improve the Estimate. In your opinion, are there:

- sections that are obsolete and should be deleted?
- sections that should be modified (and how)?
- analyses that are relevant and available, but missing, and should be added?

Additionally, I solicit your assistance in improving the graphics. Do you have any ideas for new and innovative graphics, particularly ones that could aid the reader in grasping an idea or concept?

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3. Please provide your comments directly to [ ] the NIE 11-3/8-84 25X1  
Manager in room 2E49, Headquarters. Please be specific and provide page and  
paragraph references or, better yet, a marked up copy of the page or pages.

4. I am constantly impressed with how important NIE 11-3/8 is to our  
consumers and the degree to which the policymakers and military commands rely  
on it. It makes all of our work on this NIE worthwhile. I thank you for your  
continued efforts at making it the best the Intelligence Community can  
provide.

[ ]  
*for* Lawrence K. Geršwin

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